

Jobs created				
Job types	2014	2015	2035	Calculation
Construction phase	226			NOFA revised guidance Construction cost divided by \$76,900/job
Direct jobs from Hub Center cargo movements		107	429	Reference: MARAD Tool Kit 4.3 direct jobs / 1000 containers
Private job created near site due to committed private investment		320		Estimated by private companies based upon their commitments
Direct Jobs created during construction and first full year of operation		<u>653</u>		